



ANNUAL
REPORT
2011

**BREAKING NEW GROUND IN
DEVELOPMENT WORK IN CEBU**



ABOUT A2D PROJECT

A2D Project—Research Group for Alternatives to Development, Inc. is a non-government, non-profit research group that is committed to finding innovative alternatives to address **poverty, exclusion and inequality** in the Philippines, especially in the Visayas and Mindanao regions.

We are an **independent** research collective dedicated to advancing **evidence-based** policies, projects and programs through research and analysis which are credible, relevant, and holistic.

Beyond development research, we are committed to combine our research agenda with action in support of **civic-driven initiatives** and **local government** programs.

A2D Project is currently based in Metro Cebu, a metropolitan center south of Manila that is undergoing rapid urban development and change. Our specific location makes us unique as we are situated outside of the National Capital, thus shifting our focus on the southern regions of the Philippines.



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BREAKING NEW GROUND IN DEVELOPMENT WORK IN CEBU

To achieve our vision of becoming the leading alternative think tank in the southern Philippines, A2D Project works to address poverty, exclusion, and inequality through credible research and active engagement with civil society and policy communities.

Given the increasing challenges to Philippine development, especially in the southern regions, we conduct action research related to development in order to inform, influence, and change development discourse, policy and practice.

We build networks of and partnerships with government and non-government organizations, academics, policy-makers and community activists to create a space for the formation of alternative discourses to Development.

We design innovative ways of communicating our advocacies and research output through publications, trainings, and intervention programs.

For only two years in operation, we are proud of our achievements in advancing the importance of combining research and advocacy, a gap we had set out to fill when we started this organization, and we look forward to more things that lie ahead for this unique and groundbreaking organization.

To learn more about A2D Project, please visit our website at www.a2dproject.org.



MESSAGE

As one of the youngest non-profit, non-government organizations in Cebu, A2D Project—Research Group for Alternatives to Development Inc. is steadily fulfilling its vision of becoming the leading research organization in southern Philippines outside of the academe that focuses on the promotion of evidence-based policies and programs.

In our first year, we have successfully laid a solid foundation to build an independent organization dedicated to addressing poverty through research combined with active policy and civil society engagements. During our second year, we have strengthened our institution with more initiatives, research engagements and an ever-expanding network of government and non-government development actors. With talented members and staff, what we have achieved over the past two years is a testament to the credibility we have established within the community. As a result, we are in a better position to influence development practice and policies as well as provide solutions adapted to local contexts.

But our work is far from over. It has just begun. With the pressing challenges of climate change, social exclusion and an ever-widening gap between the rich and the poor, there is more that we need to do. In the coming year, we will continue to engage more closely with our strategic partners locally and elsewhere to identify innovative and more effective strategies that will result in the improvement of policies and programs for the marginalized sectors of Philippine society. It is in this direction that we hope to move forward.

We hope that through this report you will find yourself inspired by the exciting things we have accomplished in 2011. We are very proud to be part of bringing to fruition the ideas that we have engendered when we started building this institution. And the potential that our organization can achieve makes me even prouder to have been part of its development. More power to A2D Project in the years ahead!



Aloysius Canete
Chair, Board of Trustees



Kaira Albuero
Executive Director



A2D PROJECT @ 2: 2011 AT A GLANCE

In striving to build an institution, seek for alternatives, and work for change, the year 2011 has provided opportunities for A2D Project to strengthen itself as an organization, develop partnerships and expand networks, and undertake pioneering research initiatives.

True to our advocacy of promoting evidence-based projects and policies, we have supported local government units (LGUs) in developing ordinances and programs through research and capacity-building. We have produced evaluation and technical papers that are currently being used by partner LGUs to improve service delivery and enhance participatory local governance. We have also contributed to an international initiative to address the integration of disaster risk reduction, climate change adaptation, and social development.

A2D Project has strengthened ties with organizations we have worked with in the past, and built new links with broader civil society organizations that are and will be our partners in pursuing development initiatives.

These are tall orders for a fledgling organization like ours, but we have achieved milestones in just two years. 2011 has seen the fruits of our labour.

Read on to know more.





ACHIEVEMENTS

A. Institutional Development

During our second year in operation, A2D Project has successfully acquired accreditation from the Cebu City Council on May 25, 2011. An accredited status allows the organization to sit in one of the committees under the Local Development Council of Cebu City as well as receive funds from the local government. At present, we are being considered for a seat in the Sector Committee on the Environment.

To enhance organizational promotion and communication, we have produced additional brochures which have been distributed among our contacts and networks. Our website, including the organization logo, is currently being redesigned.

Moreover, we have started to outline our operations manual which will serve as a reference for future transactions and other administrative or organizational matters. We have successfully developed a funds management system, which is included in the operations manual, to help us account for finances acquired and disbursed thus ensuring transparency and accountability in managing our organization's funds.

To assist in administrative matters, we accepted three interns from Saint Theresa's College and the University of the Philippines from April to May 2011. One of them has stayed on as part

time office staff. We also accepted two affiliate research fellows. One is a graduate student in Social Psychology at the University of San Carlos and the other is a Graduate Researcher in Cultural Anthropology at the Institute of Studies in Culture (Institut für Kulturwissenschaft) at Koblenz University (Germany).

B. Projects and Initiatives

Research

1 Documenting the Evidences for the Uptake of Climate Smart Disaster Risk Management (CSDRM): The Case of the Municipality of San Francisco, Camotes, Cebu

The Strengthening Climate Resilience Program is an international initiative funded by the Department of International Development (DFID) that aims to enhance the ability of governments and civil society organizations in developing countries to build the resilience of communities to disasters and climate change as part of their development work. By using the Climate Smart Disaster Risk Management (CSDRM) approach, the initiative strives to better integrate disaster risk reduction, climate change adaptation and development, forming the pillars for strengthening climate resilience. A2D Project was contracted by PLAN-Philippines to document and evaluate the extent to which the CSDRM approach is integrated into the disaster risk management program of San Francisco Camotes. The outcome will be part of an international publication on SCR initiatives done across different regions of the world. The project was completed in September 2011.

2 Coastal Resource and Habitat Mapping for Municipalities Covered by the FAO Regional Fisheries Livelihoods Programmes for Southeast Asia-Philippines

The main objective of the project is to conduct an accounting and assessment of coastal habitat and features of the project site and transform these technical data into GIS platform with associated database. The outputs of this survey are spatial maps that facilitate visual information to various stakeholders for current as well as future CRM and fisheries management undertakings. Location and extent of coastal habitats within the four (4) critical bays in Zamboanga del Norte, provide insights to site selections for fisheries and livelihood program establishments. Furthermore,



it demarcates and serves as basis for different users' role in maintaining balance on resource use in their respective bays. The wide array of maps will help facilitate planning by providing visual representations and computed values for the different extent of coastal habitats, coastal stretch and reef conditions of the site. This project, completed in December 2011, is funded by the Regional Fisheries and Livelihood Programme in the Philippines (RFLP PHI) of the Food and Agriculture Office of the United Nations.

3 Household Hazardous Waste Baseline Study : Towards Developing Information, Education and Communication Strategies for Addressing Household Hazardous Wastes in Cebu City

This project is in partnership with Ban Toxics! and the Cebu City Government through the Office of City Councilor Ma. Nida Cabrera. The purpose of the survey is to determine common hazardous items found in the household, including storage and disposal practices, in order to recommend policy measures for the proper management of household hazardous wastes. The baseline survey will serve as a basis for crafting an ordinance for the proper management of hazardous wastes in Cebu City and for the development of information, education and communication (IEC) materials. The survey has already been completed and the project is entering its second phase which is IEC development.

4 Socio-economic Survey Component of the Danajon Bank Marine Park Project

Coastal Conservation and Education Foundation Inc. (CCEF), a non-governmental organization that works for the conservation and wise management of coastal and marine environments, contracted A2D Project to do the Socio-economic survey component of the Danajon Bank Marine Park Project. The study aims to enhance the quality of life for resource users/stakeholders in Danajon Bank through effective management of a large-scale marine protected area (MPA) with a view of improving conditions of habitats and fisheries, and establishment of economic development



opportunities. The results of the socio-economic baseline data will be used to inform the creation of the Danajon Bank Marine Park Governance Framework and Marine Park Management Master Plan. This project is currently ongoing.

5 Solid Waste Management and Livelihood Alternatives for Waste Pickers in Cebu City

With the closure of the Inayawan Landfill in Cebu City, the issue of displacement and loss of livelihood among waste pickers living off the landfill was highlighted. This research aimed to look at the socio-economic impacts of the closure on waste pickers in Inayawan, to investigate how waste pickers perceive/view their situation in relation to the closure, and to propose policy recommendations/options to the Cebu City Government for addressing the problem. This exploratory study was completed in May 2011.

Trainings and Workshops

1 Enumerators' Training on Conducting the Household Hazardous Wastes Baseline Survey

A two-day enumerators' training was conducted for 73 Barangay Environmental Officers (BEOs) tasked to conduct field interviews for the Household Hazardous Wastes Baseline Study commissioned by BAN TOXICS! and the Cebu City Government on September 12-13, 2011. This training was intended to capacitate local BEOs in the basics of conducting household surveys, not only for the benefit of the project at hand, but for future studies that the City Government might wish to undertake which would require their skills in conducting field interviews.





CEBU GREEN ECONOMY SERIES

RENEWABLE ENERGY SUMMIT

2 Stakeholders Workshop on Hazardous Waste Management in Cebu City

In compliance with RA 9003 or the Ecological Solid Waste Management Act of 2000, the Cebu City Government passed and implemented Ordinance no. 2031 known as the “No Segregation, No Collection” ordinance. However, in the process of implementing the ordinance, it came to the attention of the Cebu City Government that classification of wastes did not address the issue of managing hazardous wastes. In response, A2D Project, in collaboration with the Cebu City Government and civil society organizations, organized a Stakeholders Workshop last June 10, 2011 to address the problem of hazardous waste management in the city.

3 Disaster Risk Reduction and Management Planning Workshop in San Francisco, Camotes Island

A2D Project assisted the Local Government Unit of San Francisco, Camotes, Cebu in conducting its disaster risk reduction and management planning workshop by providing them with hazard maps using geographic information system (GIS) on January 31-February 2, 2011. A2D Project has also assisted San Francisco in documenting its DRR practices for the prestigious United Nations Sasakawa Award which it has recently won.

Events and Advocacy

1 Cebu Green Economy Series: Renewable Energy Summit 2011

The Cebu Green Economy Series is a string of events that allows stakeholders to discuss relevant issues linking environment, society and economy. Its aim is to explore “rapid but low risk” alternatives to the destructive ways in which society has carried out developmental projects that exploit the environment and marginalized the poor. Under the Cebu Green Economy Series, we

address themes such as: 1) clean and alternative energy; 2) green jobs and investments; 3) food security; 4) sustainable transportation; 5) sustainable waste management and resource conservation; 6) eco-friendly built environment and architecture, and 7) livable cities and urban environment, to name a few. The series started with the Renewable Energy (RE) Summit, a nationwide gathering of almost 300 participants, having the theme “Meeting the Challenges of Sustainable Energy development in Central Visayas” last March 7-8, 2011 at the SM City Cebu Trade Hall. A2D Project served as the secretariat of the event sponsored by the Cebu City Government, Foundation for the Philippine Environment, SM City Cebu, Shangri-La Hotel Mactan, Optima Printing Press, and SIBAT.

2 Cebu Green Economy Series: Sustainable and Livable Cities Summit 2012

Inspired by the success of the Renewable Energy Summit in March 2011 that launched the Cebu Green Economy Series, we take on the bigger challenge of working towards a sustainable and livable Cebu City under the Green Economy framework. This summit envisions making Cebu City a model city for sustainability and livability in the country. In particular, it aims to achieve the following objectives: 1) to enable a broad-based stakeholder involvement in making Cebu City a livable and sustainable city; 2) to create a roadmap/action plan to mainstream environmental concerns and sustainable development in government programs; and 3) to constitute a technical working group that will help facilitate the development and implementation of a work plan, and lobby for mobilization of local government resources. The summit will be held in March 2012, with A2D Project once again taking the lead in organizing the event. The results of the summit will be sent to the Philippine delegation for the Rio +20 Summit which will be held in Rio de Janeiro, Brazil.



LOOKING AHEAD

For 2012, A2D Project can look forward to another fruitful year where we can focus on further institutionalization, strengthening partnerships and enhancing programmes and services. At the same time, there are new and daunting challenges we have to face as we strive to carve a niche in the world of development practice and create our identity, not just as a think tank but as a “do” tank as well—emphasizing our commitment to pursue research that offer practical ideas that influence policies, projects, and programmes.

Our linkages with local government units allow us to fulfil our organizational mandate to assist in developing evidence-based ordinances and initiatives. We are thus better positioned to engage in policy debates and facilitate tangible solutions towards social development. As we gradually become acknowledged by the community of development practitioners based in the southern Philippines as a credible and independent research organization, we are able to develop more networks and partner with different organizations working on various development issues.

At present, the environment, climate change adaptation and disaster risk reduction under the overarching framework of sustainable development have become important concerns for policy and intervention. These also provide rich opportunities for A2D Project to contribute to building a culture of action research to influence interventions—from both government units and non-government organizations—along these areas. The multidisciplinary nature of our organization allows our members to apply their particular specializations on these broad themes in development work, and to create innovative spaces for addressing these concerns.



HUMAN RESOURCES AND GOVERNANCE

In accordance with the Constitution and By-laws of A2D Project duly amended in the last General Assembly, the organization has seven members of the Board of Trustees, from which officers have been elected, with the Executive Director acting as Ex-Officio member. The A2D Project Office also currently has three staff members who take care of day-to-day administrative operations, and one certified public accountant who manages our books of accounts.

Board of Trustees

Aloysius Canete, **Chair**
Vince Cinches, **Vice-Chair**
Maria Amparo Lourdes Montenegro, **Secretary**
Rene Alburo, **Treasurer**

Ma. Cecilia Gastardo-Conaco, **Member**
Jiah L. Sayson, **Member**
Anthony Kintanar, **Member**

A2D Project Office Staff

Kaira Zoe K. Alburo
Executive Director

Stephanie L. Sayson
Administrative Officer

Mary Joy Jorgio
Administrative Staff

Nelia Miñoza
Auditor (on retainerhip)

Affiliate Research Fellows

Vida Llevares
University of San Carlos, Cebu City

Melanie Hackenfort
Institute of Studies in Culture
(Institut für Kulturwissenschaft)
at Koblenz University (Germany).



Partnerships and Networks



Kaabag sa Sugbu is a network of Cebu-based-non-government organizations engaged in various aspects of social of social development. It traces its roots in the early 1990s when a handful of civil society leaders felt the need to organize unified coalition to assist in the development of Cebu City.

Kaabag sa Sugbu is a network of Cebu-based-non-government organizations engaged in various



FAO is a United Nations specialized agency, accountable to the FAO Conference of member

governments. FAO participates in the United Nations Economic and Social Council (ECOSOC) which coordinates economic, social and related work of the 14 UN specialized agencies as well as regional commissions. FAO's mandate is to raise levels of nutrition, improve agricultural productivity, better the lives of rural populations and contribute to the growth of the world economy.



Through the office of Councilor Nida Cabrera, we are in partnership with Cebu City government in the Household Hazardous Waste Survey Project.



Sibol na Agham at Teknolohiya, Inc. (SIBAT) advocates and develops groundbreaking technologies using science and technology that are appropriate for community development in service of the Filipino people.

Sibol na Agham at Teknolohiya, Inc. (SIBAT) advocates and develops groundbreaking



Coastal Conservation Education Foundation

CCEF works for the conservation and wise management of coastal and marine environments to

sustain biodiversity and improve the quality of life for the local communities which depend on those resources. CCEF does this through field-level service programs that educate, assist and encourage the people of the coastal communities and local governments to protect and manage their local coastal and marine ecosystems for long-term sustainable use



BAN Toxics! is an independent non-profit, environmental organization that is devoted to preventing toxic trade

- wastes, goods, and technology, and upholding the rights of developing countries to environmental justice, with particular focus on the Asia-Pacific region. We achieve our goals through organization, education and advocacy.



Asia Center for Sustainable Futures Inc. is a non-stock, non-profit alternative research and advocacy

center, established in 2010. Our vision is to be premier alternative research and advocacy center that advances the interest of the people through participation and creative collaboration towards sustainable futures.



Camotes Island is a part of Cebu province, in Central Philippines. San Francisco is one of its 4 municipalities.

It has a population of approximately 40,000. It is a recognized bird sanctuary and home to beautiful beaches and natural wonders. Recently, they won the prestigious United Nations Sasakawa Award for their Disaster Risk Management Initiatives.





FPE was established on January 15, 1992 to help mitigate the destruction of Philippine's natural resources. FPE was created through a process of nationwide consultations with 334 Philippine non-government organizations (NGOs) and people's organizations (POs)

and 24 academic institutions. The Philippine NGOs and POs took the lead in conceptualizing and organizing FPE and its subsequent program directions. The collective efforts of the Philippine and the United States government agencies and NGOs paved the way for the funding of FPE, making it the first grant-making institution for the environment in the Philippines.



We are advocates for the environment who push for the no-nonsense implementation of our environmental laws, accountability of our public officials and capacity building for our citizens, especially the youth and the children.



A fishery sector in Central Visayas that puts into action its priority rights and gives primacy to the correct use of resources, free from foreign control and monopoly and able to generate appropriate

technology and manpower aimed at promoting local industrialization and sustainable development.



Founded over 70 years ago, Plan is one of the oldest and largest children's development organisations in the world. We work in 50

developing countries across Africa, Asia and the Americas to promote child rights and lift millions of children out of poverty. Plan's vision is of a world in which all children realise their full potential in societies that respect people's rights and dignity.



350.org is building a global grassroots movement to solve the climate crisis. Our online cam-

paigned, grassroots organizing, and mass public actions are led from the bottom up by thousands of volunteer organizers in over 188 countries.



A coalition of stakeholders of Cebu since 1995 who are uniting in concern for the serious threat of the of the creeping water crisis in Cebu.



A2D PROJECT RESEARCH GROUP FOR ALTERNATIVES TO DEVELOPMENT, INC.
STATEMENT OF OPERATIONS

For the Year Ended December 31, 2011
 With Comparative for 2010

	In Phil Pesos 2011	In Phil Pesos 2010
Revenues		
Grants & Administrative Support		
Grants :		
PLG Project Balance Prior years	50,000	150,000
CGES project	119,150	
CSDRM Project	171,000	
UNFAO project	1,488,634	
HHW Project	150,000	
DANAJON Project	24,000	
	2,002,784	150,000
Admin Support for : Seminars, Forum	36,000	14,300
Donations	156,193	36,000
Interest & Other Income	677	95
Members Contributions/Support	70,843	140,159
	263,713	190,554
Total Revenues	2,266,497	340,554
Expenditures		
Project Expenses		
Project expenses	1,732,518	108,583
Organizational Development		64,432
Total project Expenses	1,732,518	173,015
General & Administrative Expenses		
Rental	128,200	63,300
Depreciation	12,445	6,230
Utilities	18,517	6,320
Transportation & travel	16,265	1,810
Communications	21,820	3,960
Meetings	19,728	2,342
Supplies	35,007	4,308
Taxes & Liscenses	500	628
Miscellaneous		2,918
Other Services	21,500	
Allowances	99,300	
Repairs & maintenance		1,203
Total General & Admin	373,282	93,019
TOTAL EXPENDITURES	2,105,800	266,034
Excess (Deficit) of Income over expenditure	160,697	74,520

Note:

Included are funds received from CGES which were directly paid to suppliers/partners and accrued receivables from UNFAO based on liquidation reports.



Nelia M. Minoza

Certified Public Accountant